Minutes of the 515th meeting of COUNCIL held at 2.00 pm on Monday 7 June 2021 in the Tyree Room, John Niland Scientia Building, UNSW Kensington.

PRESENT
Mr David Gonski AC, Chancellor
Mr Warwick Negus, Deputy Chancellor
Professor Ian Jacobs, President and Vice-Chancellor
Professor David Cohen, President of the Academic Board
Dr Jennifer Alexander
Dr Raji Ambikairajah
Mr Jack Campbell
Mr Matthew Grounds AM (via teleconference, in-person at 2.25 pm)
Mr Mark Johnson
Professor Louise Lutze-Mann
Professor Kristy Muir (via teleconference)
Mr James Rogers
Mr Constantine Tsounis
Ms Jennifer Westacott AO

APOLOGIES
Ms Maxine Brenner

IN ATTENDANCE
Professor Eileen Baldry AO, Deputy Vice-Chancellor, Equity Diversity & Inclusion
Professor Merlin Crossley, Deputy Vice-Chancellor, Academic & Student Life
Ms Fiona Docherty, Vice-President, External Engagement
Professor Nicholas Fisk AM, Deputy Vice-Chancellor, Research & Enterprise
Ms Sarafina Mohamed, Chief Operating Officer, President and Vice-Chancellor's Office
Professor Anne Simmons AM, Provost
Mr Andrew Walters, Vice-President, Operations
Scientia Professor George Williams AO, Deputy Vice-Chancellor, Planning & Assurance

Professor Rorden Wilkinson, Pro-Vice-Chancellor, Education & Student Experience was present for item 12

SECRETARY
Ms Elizabeth Grinston, General Counsel and University Secretary
Mr James Fitzgibbon, Director of Governance
Mr Mark Smith, Deputy Director of Governance

For convenience, agenda items were taken out of order.

PROCEDURAL MATTERS

1. Welcome, apologies and leave of absence
The Chancellor acknowledged the Bedegal people, the Traditional Custodians of this land and extended his respects to the Elders past and present.

Council accepted an apology from Ms Maxine Brenner for this meeting.
2. Declarations of interest and conflicts of interest

**RESOLVED**
Council received and noted the declarations and conflicts of interest provided at this meeting.

**Note for the record**
Council noted the advice from Mr Johnson that he had ceased to be a Director of Coca-Cola Amatil Limited.

3. Minutes of previous meetings and business arising (other than business in this agenda)

3.1 Minutes of Council meeting held on 12 April 2021

**RESOLVED**
Council confirmed the minutes of the meeting held on 12 April 2021 as an accurate record and authorised the Chancellor to sign them.

3.2 Matters arising and business carried forward
Council noted that all matters arising and business carried forward were either completed or in progress.

4. Adoption of items for noting and approval, and starring of items
Council starred item 15 Modern Slavery Statement 2020 for discussion and received and carried a motion for the adoption of the non-confidential and confidential items for noting.

**MANAGEMENT AND STRATEGY**

5. Report of the President and Vice-Chancellor to Council

6. Report on the proceedings of the Academic Board
Professor Cohen spoke to this item and highlighted:

- the paper received from the student body regarding synchronous versus asynchronous online lectures and the decision that the University does not need to return to widespread synchronous lectures;
- the progress of the working group to reform General Education at the University; and
- ensuring the Academic Board had continuing representation from across the University, including from the former Faculty of Built Environment.

The Chancellor thanked Professor Cohen for his report and, on behalf of Council, congratulated Professor Cohen on his re-election to the role of President of the Academic Board.

6.1 Report to Council by President of the Academic Board

**RESOLVED**
Council received and noted the report to Council by the President of the Academic Board.

6.2 Signed Minutes of Academic Board Meeting held on 30 March 2021

**RESOLVED**
Council received and noted the Signed Minutes of the Academic Board Meeting held on 30 March 2021.

6.3 Unconfirmed Minutes of Academic Board Meeting held on 11 May 2021

**RESOLVED**
Council received and noted the Unconfirmed Minutes of the Academic Board Meeting held on 11 May 2021.

6.4 Report on the establishment of a Degree, Diploma, Certificate or Other Award Program by the Academic Board

RESOLVED
Council received and endorsed the Report on the establishment of a Degree, Diploma, Certificate or Other Award Program by the Academic Board.

6.5 Appointment of such other persons to the Academic Board

RESOLVED
Council:
1. received and noted the paper Appointment of such other persons to the Academic Board; and
2. approved the appointment of Dr Nicole Gardner, School of Built Environment, Faculty of Arts, Design & Architecture, to the Academic Board for the term 1 July 2021 to 30 June 2023.

6.6 Amendments to the University of New South Wales Rules (updates to University Academic Quality Committee Terms of Reference)

RESOLVED
Council:
1. received and noted the paper Amendments to the UNSW Rules; and
2. approved the amendments to Schedule 4 – Terms of Reference, University Academic Quality Committee in the UNSW Rules.

7. Finance and Strategy Committee Report

7.1 Unconfirmed Confidential Minutes of Finance and Strategy Committee Meeting held on 25 May 2021

7.2 Q1 2021 Forecast

7.3 April 2021 Group Financial Summary

7.4 UNSW Canberra Unfunded Superannuation

8. Risk Committee Report

8.1 Unconfirmed Minutes of Risk Committee meeting held on 6 May 2021

8.2 UNSW Safety and Workers Compensation Q1 2021 Report

9. Council Committee Terms of Reference and Composition

RESOLVED
Council:
1. received and noted the report Council Committees Terms of Reference and Composition;
   Honorary Degrees Committee
2. approved the reappointment of Maxine Brenner as a Council member of the Honorary Degrees Committee for a term of two (2) years from 1 July 2021 until 30 June 2023, subject to her remaining a member of Council;

Finance and Strategy Committee
3. approved the revised Finance and Strategy Committee Terms of Reference; and
4. approved the appointment of James Rogers as a Council member of the Finance and Strategy Committee for a term of two (2) years from 1 July 2021 until 30 June 2023, subject to him remaining a member of Council;

Risk Committee
5. approved the revised Risk Committee Terms of Reference;
6. approved the appointment of Peter Binetter as an external member of the Risk Committee for a term of two (2) years from 1 July 2021 until 30 June 2023; and

Technology Committee
7. noted the draft Technology Committee Terms of Reference.

Note for the record
The Chancellor spoke to this item.

Council discussed the Technology Committee Terms of Reference and agreed that further work should be undertaken prior to approval. Council recommended that the Terms should include information on:

- the strategic alignment of technology;
- the management of risk and control, including the relationship with Council’s Audit and Risk Committees;
- the oversight of operational effectiveness and efficiency of the technology transformation of the University;
- the innovation sought to update the University technology platform; and
- reporting.

Council agreed that it would consider an appropriate name for the Committee prior to its August 2021 meeting and that an external representative with high-level knowledge of technology transformation should chair the Committee.

10. Environmental Sustainability Report 2020

RESOLVED
Council received and noted the Environmental Sustainability Report 2020.

Note for the record
Mr Walters spoke to this item.

Council acknowledged the outstanding work the University was undertaking in relation to environmental sustainability and recommended that for future reports it considers:

- overlaying the Federal Government’s Technology Investment Roadmap to highlight where the University was leading on net zero emissions;
- promoting the Report to the wider Australian community, highlighting how the University was endeavouring to do its part in reducing greenhouse emissions; and
- whether it was possible to commercialise the lessons learnt in reducing emissions for industry.
The Chancellor thanked Mr Walters for the report.

11. UNSW China Advanced Technology Industrial Research Institute: Update

12. Presentation: myExperience T1 2021 Results

RESOLVED
Council received and noted the Presentation: myExperience T1 2021 Results.

Note for the record
Professor Wilkinson was present and spoke to this item.

Council noted the presentation and discussed:

• whether the University sought further clarification as to the reasons behind why students indicated their satisfaction with a course and teaching;
• the differences between the international satisfaction scores amongst international students studying on-campus and offshore;
• the variance between the myExperience results compared to the QILT results – Professor Wilkinson advised that the QILT survey generally asks different questions from the myExperience, was undertaken at a different point in the year and tended to be immediately after the exam period. Council agreed that it would be beneficial to have a deeper understand about the QILT data including any correlation between QILT and myExperience [Matter Arising]; and
• the staff/student ratios – Professors Crossley and Wilkinson advised that the University had similar ratios compared to its competitors and that the University was interrogating the myExperience data to ascertain what were the common standards that could lift the quality of all courses.

The Chancellor thanked Professor Wilkinson for the presentation. Professor Wilkinson left the meeting at the end of this item.

ITEMS FOR APPROVAL AND NOTING

13. Register of Use of Seal and University Name and Arms


RESOLVED
Council received and noted the report of Approved Policy Documents for the period 2 April 2021 to 25 May 2021.

15. Modern Slavery Statement 2020

RESOLVED
Council:
1. received and noted the paper Modern Slavery Statement 2020;
2. approved the Modern Slavery Statement for the reporting period ending 31 December 2020 for submission to the Minister for Home Affairs, as required under the Modern Slavery Act 2018 (Cth); and
3. authorised the President and Vice-Chancellor to sign the Modern Slavery Statement.

Note for the record
Council noted the paper and the Modern Slavery Statement and sought reassurance that the University complied with the Modern Slavery Act.

Professor Williams advised Council that the University complied with the Act and it was appropriate for the President and Vice-Chancellor to sign the Statement.

The Chancellor thanked Professor Williams for the additional information regarding the Statement.

16. Amendments to the Delegations of Authority

RESOLVED
Council:
1. received and noted the report Amendments to the Delegations of Authority; and
2. approved the amendments to the Delegations of Authority, to take effect from 7 June 2021.

17. Business without notice

Pre-approval for future staff who were offshore
Council recommended the University may want to consider approaching the Federal Government seeking pre-approval for any people it wishes to bring in from overseas as future staff members.

18. COUNCIL MEMBERS ONLY SESSION

Management left the room before the start of the Council members only session.

There being no other business, the Chancellor declared the meeting closed at 4.10 pm and moved into the Council Members Only Session.

The next Council meeting will be held on 16 August 2021.

SIGNED AS A CORRECT RECORD
Presiding Member
Mr David Gonski AC
Chancellor
16/08/2021