

# COUNCIL CONFIDENTIAL MINUTES



Minutes of the 513<sup>th</sup> meeting of **COUNCIL** held at 2.00 pm on **Monday 15 February 2021** via Zoom.

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**PRESENT**

Mr David Gonski AC, Chancellor  
Mr Warwick Negus, Deputy Chancellor  
Professor Ian Jacobs, President and Vice-Chancellor  
Professor David Cohen, President of the Academic Board  
Dr Jennifer Alexander  
Dr Raji Ambikairajah  
Ms Maxine Brenner  
Mr Matthew Grounds AM (arrived 3.15 pm)  
Mr Mark Johnson  
Professor Louise Lutze-Mann  
Professor Kristy Muir  
Mr James Rogers  
Mr Constantine Tsounis  
Ms Jennifer Westacott AO

**APOLOGIES** Mr Jack Campbell

**IN ATTENDANCE** Professor Merlin Crossley, Deputy Vice-Chancellor, Academic  
Ms Fiona Docherty, Vice-President, External Engagement  
Professor Nicholas Fisk AM, Deputy Vice-Chancellor, Research  
Ms Sarafina Mohamed, Chief Operating Officer, President and Vice-Chancellor's Office  
Professor Anne Simmons AM, Provost  
Mr Andrew Walters, Vice-President, Operations  
Scientia Professor George Williams AO, Deputy Vice-Chancellor, Planning & Assurance

Professor Claire Annesley was present for item 9

**SECRETARY** Ms Elizabeth Grinston, General Counsel and University Secretary  
Mr James Fitzgibbon, Director of Governance  
Mr Mark Smith, Deputy Director of Governance

*For convenience, agenda items were taken out of order.*

## PROCEDURAL MATTERS

### 1. Welcome, apologies and leave of absence

The Chancellor acknowledged the Traditional Custodians of the Lands from which members and attendees were joining the Council meeting and extended his respects to the Elders past and present.

Council accepted an apology from Mr Jack Campbell for this meeting.

The Chancellor welcomed all members to the first meeting for 2021.

The Chancellor noted that Professor Eileen Baldry, Deputy Vice-Chancellor, Equity Diversity & Inclusion had sent an apology for this meeting. The Chancellor, on behalf of Council, took the opportunity to congratulate Professor Baldry on her appointment as an Officer of the Order of Australia.

## **2. Declarations of interest and conflicts of interest**

### **RESOLVED**

Council received and noted the declarations and conflicts of interest provided at this meeting.

### **Note for the record**

Council noted:

- the Chancellor advised that effective 17 February 2021 he would be a Non-Executive Chairman of Barrenjoey Group Holdings Pty Ltd;
- the Deputy Chancellor became a Non-Executive Director of Dexus effective 1 February 2021; and
- Dr Ambikairajah declared a conflict regarding Items 7.1 Finance and Strategy Minutes 2 February 2021 and 7.2 Cloud Transformation Business Case given her employment with Amazon and Amazon Web Services.

Council agreed to note the various interests and that there were no conflicts for the Chancellor or the Deputy Chancellor for this meeting and that they remain present for all items.

The Chancellor recommended and Council agreed that, given the Finance and Strategy Committee had exercised their Delegations in relation to the Cloud Transformation Business Case and that the information provided was for Council to note and discuss, that Dr Ambikairajah remain present, unless the discussion moved to the potential contract with Amazon Web Services.

### **2.1 Register of Interests**

#### **RESOLVED**

Council received and noted the Register of Interests provided at this meeting.

## **3. Minutes of previous meetings and business arising (other than business in this agenda)**

### **3.1 Minutes of Council meeting held on 14 December 2020**

#### **RESOLVED**

Council confirmed the minutes of the meeting held on 14 December 2020 as an accurate record and authorised the Chancellor to sign them.

### **3.2 Matters arising and business carried forward**

Council noted that all matters arising and business carried forward were either completed or in progress.

## **4. Adoption of items for noting and approval, and starring of items**

Council received and carried a motion for the adoption of the non-confidential and confidential items for noting.

## **MANAGEMENT AND STRATEGY**

### **5. Report of the President and Vice-Chancellor to Council**

#### **5.1 Student Load**

#### **5.2 Return to Campus and COVID Issues**

#### **5.3 Government and Regulatory Environment**

#### **5.4 Freedom of Speech**

### **6. Report on the proceedings of the Academic Board**

Professor Cohen spoke to this item.

Professor Cohen highlighted for Council the matters that the Academic Board would be dealing with in 2021 including:

- the student experience and the delivery of online learning;
- the review of Centres and Institutes; and
- ensuring appropriate representation on the Board given the workplace changes that occurred in 2020.

The Chancellor thanked Professor Cohen for his report and leadership of the Academic Board.

#### **6.1 Report to Council by President of the Academic Board**

**RESOLVED**

Council received and noted the report to Council by the President of the Academic Board.

### **7. Finance and Strategy Committee Report**

#### **7.1 Unconfirmed Confidential Minutes of Finance and Strategy Committee Meeting held on 2 February 2021**

#### **7.2 Cloud Transformation Program Business Case**

#### **7.3 Horizons Business Case**

### **8. Council KPIs**

**RESOLVED**

Council:

1. received and noted the paper Council KPIs – New Framework for 2021-2025; and
2. approved the Council KPIs to be used from 2021.

### **9. Faculty Presentation – Arts, Design and Architecture**

**RESOLVED**

Council received and noted the presentation on the Faculty of Arts, Design and Architecture from Professor Claire Annesley.

## **ITEMS FOR APPROVAL AND NOTING**

### **10. Register of Use of Seal and University Name and Arms**

### **11. Amendments to the Delegations of Authority**

**RESOLVED**

Council:

1. received and noted the report Amendments to the Delegations of Authority; and
2. approved the amendments to the Delegations of Authority, to take effect from 15 February 2021.

## **12. Report of Approved Policy Documents**

### **RESOLVED**

Council received and noted the report of Approved Policy Documents for the period 2 December 2020 to 5 February 2021.

## **13. Working Groups to assess Cash Generating Ideas – Membership Update**

### **RESOLVED**

Council:

1. received and noted the report Working Groups to assess Cash Generating Ideas – Membership Update; and
2. approved the membership of the Physical assets, Intellectual assets and Education futures Working Groups.

## **14. UNSW Leadership Framework**

### **RESOLVED**

Council received and noted the paper UNSW Leadership Framework, which had been developed to provide clarity on decision-making authority at UNSW.

## **15. Schedule of Council and Council Committee Meeting Dates**

### **RESOLVED**

Council received and noted the Schedule of Council and Council Committee Meeting Dates.

## **16. Business without notice**

Nil.

## **17. COUNCIL MEMBERS ONLY SESSION**

Management left the room before the start of the Council members only session.

There being no other business, the Chancellor declared the meeting closed at 4.40 pm and moved into the Council Members Only Session.

The next Council meeting will be held on 12 April 2021.

SIGNED AS A CORRECT RECORD

Presiding Member

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Mr David Gonski AC  
Chancellor  
12 /04 /2021