

Minutes of the 493<sup>rd</sup> meeting of **COUNCIL** held at 2pm on **Monday 9 April 2018** in the Council Chamber, The Chancellery

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**PRESENT** Mr David Gonski AC, Chancellor  
Dr Jennifer Alexander  
Ms Maxine Brenner  
Mr Nicholas Carney  
Associate Professor David Cohen  
Professor Ian Jacobs, President and Vice-Chancellor  
Mr Aaron Magner  
Professor Kristy Muir  
Mr Warwick Negus  
Scientia Professor John Piggott  
Ms Jillian Segal AM

**IN ATTENDANCE** Professor Eileen Baldry, Deputy Vice-Chancellor, Inclusion & Diversity  
Professor Brian Boyle, Deputy Vice-Chancellor, Enterprise  
Professor Richard Buckland, Director First Year Experience (for item 5)  
Mr Jason Coombs, Director of Strategic Initiatives and Space Management  
Professor Merlin Crossley, Deputy Vice-Chancellor, Academic  
Ms Fiona Docherty, Vice-President, External Relations  
Professor Nicholas Fisk, Deputy Vice-Chancellor, Research  
Ms Shahina Mohamed, Chief Operating Officer, President and Vice-Chancellor's Office  
Mr Russell Nelms, Vice-President, Strategy & Quality  
Mr Andrew Walters, Vice-President, Finance & Operations  
Mr David Ward, Vice-President, Human Resources

**Secretary** Mr James Fitzgibbon, Director of Governance  
Ms Elizabeth Grinston, University Solicitor & General Counsel  
(University Secretary)

*For convenience, agenda items were taken out of order.*

## Procedural Matters

1. **Apologies and leave of absence**  
Council noted the apologies.

**RESOLVED:**

Council granted leave of absence from the meeting to Mr Matthew Grounds, Mr Brian Long, Mr Michael Murdocca and Mr Gaurav Vats.

2. **Declarations of interest and conflicts of interest**

Council noted that the Register of Interests was included in the meeting pack and the following Council Members provided updates:

- Ms Segal was appointed a Director of Rabobank Australia Limited, Rabobank New Zealand Limited and Rabo Australia Limited effective 12 March 2018.

- Mr Gonski was appointed a member of the NSW State Treasurer's Business Advisory Council effective March 2018.
- 3. Minutes of previous meeting and business arising (other than business in this agenda)**
- 3.1 Minutes of Council meeting held on 19 February 2018**  
Council confirmed the minutes of the meeting held on 19 February 2018 as an accurate record and authorised the Chancellor to sign them.
- 3.2 Matters arising and business carried forward**  
Council noted that all matters arising and business carried forward were either completed or in progress. Dr Alexander suggested that there were two action items regarding packages of philanthropic funding support for students and the matters arising document will be updated to reflect this.
- 4. Adoption of items for noting and approval, and starring of items**  
A motion for the adoption of the non-confidential and confidential items for noting was received and carried. No additional items were starred.

## Management and Strategy

- C5. Report of the President and Vice-Chancellor to Council**
- 6. Reports on the proceedings of the Academic Board**
- C 6.1 Report to Council by President of the Academic Board**
- 6.2 Report on the establishment of a Degree, Diploma, Certificate or Other Award Program by Academic Board**  
Council noted the report.
- 6.3 Academic Board meetings**
- 6.3.1 Confirmed minutes of 5 December 2017**  
Council noted the confirmed minutes of the Academic Board meeting held on 5 December 2017.
- 6.3.2 Confirmed minutes of 20 February 2018**  
Council noted the confirmed minutes of the Academic Board meeting held on 20 February 2018.
- C7. Finance Committee Report**
- 7.1 Finance Meeting Pack of 6 March 2018**
- 7.2 Unconfirmed Minutes of Finance Committee meeting held on 6 March 2018**
- 7.3 [Confidential Item]**
- C8. Audit Committee Report**
- 8.1 Council Approval of the 2017 UNSW Annual Report – Financial Report**
- 8.2 Confirmed Minutes of Audit Committee meeting held on 16 March 2018**

- 8.3 Report of Audit Committee meeting held on 29 March 2018
- C9. Risk Committee Report
  - 9.1 Unconfirmed Minutes of Risk Committee meeting held on 5 March 2018
  - 9.2 Operational Risk Map and UNSW Risk Framework
- C10. 2025 Council Sub-Committee Report
  - 10.1 Report of 2025 Council Sub-Committee meeting held on 9 April 2018
    - 10.1.1 2025 Strategy Portfolio Report and Project Health Dashboard
    - 10.1.2 2025 Strategy Risk Management Update
    - 10.1.3 Deep dive into Student Portfolio
  - 10.2 Unconfirmed minutes of 2025 Council Sub-Committee meeting held on 19 February 2018
- C11. Presentation – Current status of UNSW Research performance and steps to improve it

#### Items for Approval and Noting

- 12. Compliance with the Voluntary Code of Best Practice for the Governance of Australian Universities

**RESOLVED**  
Council noted the report on compliance with the Voluntary Code of Best Practice for the Governance of Australian Universities.
- C13. Register of Use of Seal and University Name and Arms
- 14. Business Without Notice  
There was no business without notice.

#### C15. Council Members Only Session

#### **NEXT MEETING**

The next Council meeting will be held on Monday 28 May 2018 at 2pm in the Council Chamber.

There being no other business, the Chancellor declared the meeting closed at 5.05pm.

SIGNED AS A CORRECT RECORD  
Presiding Member

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Mr David Gonski AC  
Chancellor  
28 May 2018