

Minutes of the 492<sup>nd</sup> meeting of **COUNCIL** held at 2pm on **Monday 19 February 2018** in the Council Chamber, The Chancellery

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**PRESENT**

Mr David Gonski AC, Chancellor  
Dr Jennifer Alexander  
Ms Maxine Brenner  
Mr Nicholas Carney  
Associate Professor David Cohen  
Mr Matthew Grounds  
Professor Ian Jacobs, President and Vice-Chancellor  
Mr Brian Long  
Mr Aaron Magner  
Professor Kristy Muir  
Mr Michael Murdocca (via telephone)  
Mr Warwick Negus  
Ms Jillian Segal AM  
Mr Gaurav Vats

**IN ATTENDANCE**

Professor Eileen Baldry, Deputy Vice-Chancellor, Inclusion & Diversity  
Mr Daniel Beecham, Chief Digital Officer (for Item 13)  
Mr Jason Coombs, Director of Strategic Initiatives and Space Management  
Professor Merlin Crossley, Deputy Vice-Chancellor, Academic  
Ms Fiona Docherty, Vice-President, External Relations  
Professor Nicholas Fisk, Deputy Vice-Chancellor, Research  
Ms Shahina Mohamed, Chief Operating Officer, President and Vice-Chancellor's Office  
Mr Russell Nelms, Vice-President, Strategy & Quality  
Mr Jon Paparsenos, Vice-President, Philanthropy  
Mr Andrew Walters, Vice-President, Finance & Operations  
Mr David Ward, Vice-President, Human Resources

**Secretary**

Mr James Fitzgibbon, Director of Governance  
Ms Elizabeth Grinston, University Solicitor & General Counsel  
(University Secretary)

*For convenience, agenda items were taken out of order.*

**Procedural Matters**

- 1. Apologies and leave of absence**  
Council noted the apologies.

**RESOLVED:**

Council granted leave of absence from the meeting to Scientia Professor John Piggott.

- 2. Declarations of interest and conflicts of interest**  
Council noted that the Register of Interests was included in the meeting pack and the following Council Members provided updates:

- Dr Jennifer Alexander advised that she was no longer a member of the Neuroscience Research Australia Board and had become a member of the Mindgardens Alliance Board.
  - Professor Ian Jacobs became Chair of the Group of Eight from 1 February 2018.
- 3. Minutes of previous meeting and business arising (other than business in this agenda)**
- 3.1 Minutes of Council meeting held on 11 December 2017**  
Council confirmed the minutes of the meeting held on 11 December 2017 as an accurate record and authorised the Chancellor to sign them.
- The Chancellor requested that the minutes of the members only session be presented as a separate document **[Matter Arising]**.
- 3.2 Matters arising and business carried forward**  
Council noted that all matters arising and business carried forward were either completed or in progress.
- 4. Adoption of items for noting and approval, and starring of items**  
A motion for the adoption of the non-confidential and confidential items for noting was received and carried. No additional items were starred.
- Management and Strategy**
- C5. Report of the President and Vice-Chancellor to Council**
- 6. Reports on the proceedings of the Academic Board**
- C 6.1 Report to Council by President of the Academic Board**
- C7. Finance Committee Report**
- 7.1 Unconfirmed Minutes of Finance Committee meeting held on 6 December 2017**
- 7.2 Reports on execution of Health Precinct Expansion MOU and Solar Energy Power Purchase Agreement**
- C8. Audit Committee Report**
- 8.1 Unconfirmed Minutes of Audit Committee meeting held on 20 November 2017**
- C9. Risk Committee Report**
- 9.1 Unconfirmed Minutes of Risk Committee meeting held on 23 November 2017**
- C10. 2025 Council Sub-committee Report**
- 10.1 Report of 2025 Council Sub-Committee meeting held on 19 February 2018**
- 10.2 UNSW 2025 Strategy Update**

### **10.3 UNSW 2025 KPIs – 2017 Performance**

#### **C11. International House Limited**

#### **12. Globalising our Student Experience**

The Vice-President, External Relations, briefed Council on the University's 2025 Strategy targets for outbound student mobility. During her presentation, she highlighted:

- The objective for 30% of students to graduate with a global experience.
- Currently, 23% of students leave with degree-relevant international experience, ranking UNSW fourth in Australia.
- UNSW is ranked first in Australia for Government student mobility funding.
- Results are stronger for undergraduate and PhD students, compared to Master's students.
- The opportunities available to reach the target of 30%.

During discussion, Council noted that low SES student participation is difficult to gauge, in part due to under-reporting. Finances are often a barrier and one way to test this might be to offer scholarships before pursuing other strategies targeting low SES students.

#### **C13. Presentation on IT - Chief Digital Officer**

#### **Items for Approval and Noting**

#### **C14. Register of Use of Seal and University Name and Arms**

#### **15. Amendments to the Delegations of Authority**

Council noted the report.

#### **RESOLVED:**

Council approved the amendments to the Delegations of Authority, as detailed in the document presented, to take effect from 19 February 2018.

#### **16. UNSW Global Purpose**

Council noted the report.

#### **RESOLVED:**

UNSW Council endorsed the UNSW Global Purpose statement.

#### **17. 2018 dates for University Council elections**

Council noted the proposed 2018 dates for University Council elections.

#### **C18. Council Review – Implementation Plan Progress**

#### **19. Business Without Notice**

There was no business without notice.

#### **C20. Council Members Only Session**

**NEXT MEETING**

The next Council meeting will be held on Monday 9 April 2018 at 2pm in the Council Chamber.

There being no other business, the Chancellor declared the meeting closed at 5.05pm.

SIGNED AS A CORRECT RECORD

Presiding Member

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Mr David Gonski AC  
Chancellor  
9 April 2018