

Minutes of the 490<sup>th</sup> meeting of **COUNCIL** held at 2pm on **Monday 23 October 2017** in the Council Chamber, The Chancellery

---

- PRESENT**
- Mr David Gonski AC, Chancellor
  - Dr Jennifer Alexander
  - Ms Maxine Brenner
  - Mr Nicholas Carney
  - Associate Professor David Cohen
  - Mr Matthew Grounds
  - Professor Ian Jacobs, President and Vice-Chancellor
  - Mr Brian Long
  - Professor Kristy Muir
  - Mr Michael Murdocca
  - Mr Warwick Negus
  - Scientia Professor John Piggott
  - Mr Gaurav Vats
- IN ATTENDANCE**
- Professor Eileen Baldry, Deputy Vice-Chancellor, Inclusion and Diversity
  - Professor Brian Boyle, Deputy Vice-Chancellor, Enterprise
  - Mr Jason Coombs, Director of Strategic Initiatives and Space Management
  - Professor Merlin Crossley, Deputy Vice-Chancellor, Academic
  - Mr Grant Cura, Director, Risk Management (Item 8.2)
  - Ms Fiona Docherty, Vice-President, External Relations
  - Professor Les Field, Senior Deputy Vice-Chancellor
  - Professor Nicholas Fisk, Deputy Vice-Chancellor, Research
  - Ms Shahina Mohamed, Chief Operating Officer, President and Vice-Chancellor's Office
  - Mr Russell Nelms, Chief Strategy Officer
  - Mr Jon Paparsenos, Vice-President, Philanthropy
  - Mr Andrew Walters, Vice-President, Finance & Operations
  - Mr David Ward, Vice-President, Human Resources
- Secretary**
- Mr James Fitzgibbon, Director of Governance
  - Ms Elizabeth Grinston, University Solicitor & General Counsel (University Secretary)

*For convenience, agenda items were taken out of order.*

### Procedural Matters

1. **Apologies and leave of absence**  
Council noted the apologies.

**RESOLVED:**

Council granted leave of absence from the meeting to Mr Aaron Magner and Ms Jillian Segal AM.

**2. Declarations of interest and conflicts of interest**

Council noted the following declarations from members:

- Dr Alexander is taking up a new role as a non-executive director of Relationships Australia (NSW) and has ceased to be a director of Alzheimer's Australia (NSW).
- Mr Carney advised that Herbert Smith Freehills advises Infrastructure NSW.
- Mr Grounds advised that he is Chairman of the Victor Chang Cardiac Research Institute.

Council members were aware, from previous discussions and disclosures, that Ms Brenner is a Director of Origin Energy and Orica.

**3. Minutes of previous meeting and business arising (other than business in this agenda)**

**3.1 Minutes of Council meeting held on 14 August 2017**

Council confirmed the minutes of the meeting held on 14 August 2017 as an accurate record and authorised the Chancellor to sign them.

**3.2 Matters arising and business carried forward**

Council noted that all matters arising and business carried forward were either completed or in progress.

**4. Adoption of items for noting and approval, and starring of items**

A motion for the adoption of the non-confidential and confidential items for noting was received and carried. No additional items were starred.

**Management and Strategy**

**C5. Report of the President and Vice-Chancellor to Council**

**C6. Finance Committee Report**

**6.1 Finance Meeting Pack of 5 October 2017**

**6.2 Report of Finance Committee meeting held on 5 October 2017**

**6.3 Confirmed Minutes of Finance Committee meeting held on 1 August 2017**

**6.4 Solar PPA contract**

**C7. Audit Committee Report**

**7.1 Confirmed Minutes of Audit Committee meeting held on 24 July 2017**

**7.2 Unconfirmed minutes of Audit Committee meeting held on 11 September 2017**

**7.3 Internal Audit Charter**

**C8. Risk Committee Report**

**8.1 Report of Risk Committee meeting held on 29 August 2017**

**8.2 Risk Management Framework and Risk Appetite Statement**

**C9. 2025 Council Sub-committee Report**

**9.1 Unconfirmed minutes of 2025 Council Sub-committee meeting held on 14 August 2017**

**9.2 Report of UNSW 2025 Council Sub-committee meeting held on 23 October 2017**

**9.3 UNSW 2025 Strategy Update**

**9.3.1 2025 Strategy Portfolio Report**

**9.3.2 Annual Progress and Prioritisation Review**

**10. Reports on the proceedings of the Academic Board**

**C10.1 Report to Council by President of the Academic Board**

**10.2 Report on the establishment of a Degree, Diploma, Certificate or Other Award Program by the Academic Board**  
Council noted the report.

**10.3 Confirmed Minutes of Academic Board meeting held on 1 August 2017**  
Council noted the confirmed minutes of the Academic Board meeting held on 1 August 2017.

**C10.4 Response to the External Review of Academic Governance Processes**

**C11. International House Limited**

**C12. NUW Alliance Governance**

**C13. Presentation – ‘Reflections’ by Professor Les Field**

**C14. 2017 Election of Deputy Chancellor – Results**

**C15. 2017 Council Review**

**15.1 Council Charter**

**15.2 Schedule of Internal and External Reviews for Council and its Committees**

**15.3 Skills Matrix**

**15.4 2017 Council Review – Progress Report**

**16. Equity and Diversity Inclusion Policy**

Professor Baldry outlined the goals of the Policy and noted the consultation which had occurred. It was suggested that the Staff Complaint Procedure be included as a ‘Related Document’ [**Matter Arising**].

Council noted the Equity and Diversity Inclusion Policy.

**Items for Approval and Noting**

**C17. Register of Use of Seal and University Name and Arms**

**18. 2018 Council Meeting Dates**

Council noted the proposed meeting dates for 2018.

**19. Business Without Notice**

Associate Professor Cohen sought clarification on whether the Australian ensemble had been disestablished. The Vice-Chancellor advised that this was not the case, rather the terms of engagement were being updated.

**C20. Council Members Only Session**

*Management left the room before the start of the Council members only session.*

**NEXT MEETING**

The next Council meeting will be held on Monday 11 December 2017 at 2pm in the Council Chamber.

There being no other business, the Chancellor declared the meeting closed at 5:15pm.

SIGNED AS A CORRECT RECORD

Presiding Member

---

Mr David Gonski AC  
Chancellor  
11 December 2017