A. Current membership as at 1 July 2020

<table>
<thead>
<tr>
<th>Name</th>
<th>Role</th>
<th>Term</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mr David Gonski AC, Presiding Member</td>
<td>Chancellor (ex officio)</td>
<td></td>
</tr>
<tr>
<td>Warwick Negus</td>
<td>Deputy Chancellor (ex officio)</td>
<td></td>
</tr>
<tr>
<td>Professor Ian Jacobs</td>
<td>President &amp; Vice-Chancellor (ex officio)</td>
<td></td>
</tr>
<tr>
<td>Mr Maxine Brenner</td>
<td>Council Member</td>
<td>to 30 June 2022</td>
</tr>
<tr>
<td>Mr Matthew Grounds</td>
<td>Council Member</td>
<td>to 30 June 2022</td>
</tr>
<tr>
<td>Mr Mark Johnson</td>
<td>Council Member</td>
<td>to 30 June 2022</td>
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</tbody>
</table>

B. Terms of Reference

Authorised by UNSW Council, 13 August 2018

1. Purpose
The 2025 Council Sub-Committee monitors the implementation of the 2025 Strategy and provides advice to support the Management Board during the implementation of the 2025 Strategy.

2. Composition
- Chancellor
- Deputy Chancellor
- President and Vice-Chancellor
- Up to five other members of Council

3. Presiding Member
The Presiding Member is the Chancellor.

4. In attendance
The Sub-Committee may, with the consent of the Presiding Member, invite any person or persons to attend all or part of its meeting to assist in its work. The following officers will normally attend for all or part of each meeting:

   - Deputy Vice-Chancellor, Academic
   - Deputy Vice-Chancellor, Research
   - Vice-President, Finance and Operations

5. Reporting to Council
The minutes and relevant documentation of each meeting will be referred to Council.

6. Schedule of meetings
Meetings will normally be scheduled every two months, and additional meetings as required with the consent of the Presiding Member.

7. Terms of Reference
   a. Provide input, on behalf of Council, into the formulation, development, refinement and implementation of strategic priorities.
   b. Monitor progress on the implementation of the Strategy through the regular review of management reports, with particular consideration to three core areas of activity, namely:
- Financial planning
- Risk Management
- Operational delivery

c. Provide advice and feedback to the Management Board on the implementation of the Strategy.
d. Contribute particular Council expertise and special interests to the work program of the 2025 Strategy.

8. **Quorum**
   Quorum for the Sub-Committee is four.

9. **Meeting and Meeting Papers**
   The office of Governance will provide oversight and support to the operation of the Sub-Committee. The agenda and papers for each meeting are due to Governance for circulation five days prior to the next scheduled meeting.

10. **Review**
    These Terms of Reference and the functioning of the Sub-Committee should be subject to a periodic review by Council, including self-assessment by the Committee, to ensure that it is operating effectively and fulfilling its functions.