ACADEMIC BOARD (AB)
Minutes of Meeting

Date: Tuesday 30 July 2019
Time: 10am
Venue: Council Chamber, Chancellery

PRESENT: Associate Professor D Cohen (Academic Board President and Chair)
Professor M-L Mc Laws (Deputy President of the Academic Board)
Professor A Simmons (Provost)
Scientia Professors J Murphet, J Roberts and M Santamouris
Professors A Deletic, N Di Girolamo, D Blackman, M Crossley, M Davis,
M Green, N Fisk, R Harley, E Johnston, N Kessissoglou, H Lochhead,
G Lodewijks, S Loo, J Morris, J Seidel, A Steel, C Styles, M Tani, M Uncles,
S Zlatanova and A Zwi
Associate Professors R Bolt, J Bryant, L Lixinski and M Michael
Drs N Castano Rodriguez, S Clark, C Collins, G Edwards, R Green,
D Moreau, B Oo and J Steele
Mr N Bedford, Mr A Cain-Grey, Mr R Challis, Ms A Griffin, Ms S Kong and
Mr G Vats

IN ATTENDANCE: Scientia Professor C Trelor (for the Interim Dean of Arts & Social Sciences)
Professors E Baldry and G Velan (for the Dean of Medicine)
Associate Professor L Piggott
Ms K Bail (for item 10.1), Mr B Black, Mr M Borchert, Ms F Bradley (for item
10.1), Mr J Fitzgibbon, Mr J Meade and Ms M Pavelkova

SECRETARY: Ms Fatima Velosa (Senior Governance Officer)

Quorum: 20
RAMS: 2019/01240

A Procedural Matters
1. Apologies and leave of absence
   The Board noted apologies from the following Board members:
   Scientia Professor G Williams, Professors A Durbach, M Frater, M Hoffman, I Jacobs,
   A Munster, R Phillips and S Parameswaran, Associate Professors D Blaazer and G Forsyth,
   Drs C Benson, A Kayis-Kumar, J Galliott, M Iqbal and M Nehme, and Ms N Bhattacharya,
   Mr J Fox, Ms W Ge, Mr B Jones, MIDN L Rowe and Mr F Ullah.

2. Minutes of the previous meeting held on 18 June 2019

RESOLVED
   The Academic Board confirmed the minutes of the meeting held on 18 June 2019 as an
   accurate record and authorised the Chair to sign them, subject to a minor amendment
   under item 11.

Secretary’s note: On 30 July 2019, ‘Academic Board students’ under item 11 of the
18 June 2019 AB minutes was amended to ‘Academic Board student
members’, and the Chair signed the minutes.

3. Matters arising, and business carried forward (other than business covered on the
agenda)
The Board noted that the matters arising were either completed or in progress.

4. Starring of items, adoption of unstarred items and rearrangement of the agenda
The Board adopted all the unstarred items and did not star additional items for discussion.
5. **Confirmation of confidential items**
The Board noted that there were no confidential items.

### B Presidents' Business

6. **Report of the President of the Academic Board**

**RESOLVED**

The Academic Board received and noted the tabled report of the President of the Academic Board, dated July 2019.

**Note for the record**

- AB members noted that the 26 November 2019 AB meeting had been rescheduled to Thursday 5 December 2019 to avoid a clash with the Learning & Teaching Forum.
- The Chair advised that Dr Sreenivasan (Medicine) had resigned from AB and that the vacancy would be filled as per the UNSW Rules, and he thanked Dr Sreenivasan for his service to AB.

6.1 **Appointment of Chair of Arc, Mr Ben Jones, and Postgraduate Student, Ms Wanyi (Morgan) Ge, to the Academic Board**

**RESOLVED**

The Academic Board noted the following appointments as student members of the Academic Board for the terms stipulated:

1. Mr Ben Jones as the Chair of Arc @ UNSW Board from 30 July 2019 to June 2020 (the end of Mr Jones’s term as Chair of Arc); and
2. Ms Wanyi (Morgan) Ge as one of the Postgraduate student members from 30 July 2019 to 31 December 2020.

6.2 **AB Nomination to the Honorary Degrees Committee of Council (Scientia Professor Louise Chappell)**

**RESOLVED**

The Academic Board recommended to Council that it approve the reappointment of Scientia Professor Louise Chappell as a member of the Honorary Degrees Committee for the period from 1 January 2020 to 31 December 2021.

6.3 **Academic Board and Faculty Board Student Elections – Proposed 2019 Schedule**

**RESOLVED**

The Academic Board received and noted the proposed 2019 schedule for Academic Board and Faculty Board student elections.

6.4 **Proposed AB Meeting Dates – 2020**

**RESOLVED**

The Academic Board received and noted the proposed Academic Board meeting dates for 2020.

7. **Report of the President and Vice-Chancellor**

The Chair invited the Provost to report on behalf of the Vice-Chancellor (VC) who was unable to attend the meeting.

Professor Simmons reported on the following:

- The VC expressed his gratitude to everyone for their frank feedback on the S25 consultation, which Mr Black would report on under item 12.
- The feedback received had provided a clear message that everyone was beginning to reap the results and benefits of the Strategy, which was also becoming evident in the University’s rankings. The other message was that staff would welcome consolidation,
and feedback had been provided on which aspects of the strategy could continue to be improved.

- The VC and the DVCA continued to meet with the students and were grateful to them for their ideas on assessments, flexibility relating to a term break or a reading week and other UNSW3+ concerns.

The Chair thanked Professor Simmons for her report.

8. Questions on notice

RESOLVED
The Academic Board received and noted the response provided by Professor Crossley to the question on notice about WAM performance (Semester versus Term comparison).

C  Presentations

9. Science SWOT Presentation
The Chair invited the Dean of Science to present on her Faculty.

Professor Johnston gave an overview of the Science Faculty and provided a SWOT analysis, highlighting the following strengths:

- Research performance and high profile academic staff;
- student growth and demand, and high student satisfaction;
- passionate and enthusiastic staff and students;
- student and staff equity and diversity initiatives; and
- industry, government and community outreach, engagement and influence.

Professor Johnston summarised the Faculty’s weaknesses, including the following:

- Low percentage of international students and caps on domestic undergraduate places;
- declining domestic student participation and achievement in Mathematics/Science;
- cost of programs and increasing competition from Asia-Pacific;
- dependence on service teaching;
- inadequate resources to support BAU and S25 initiatives;
- lack of capacity for long-term planning due to budget uncertainty and business cases not requiring Faculty costing or sign-off; and
- the failure of industry/government to fund the full cost of research.

The Board noted that the Faculty’s opportunities included the development of new programs and increasing the Faculty’s impact.

The Chair thanked Professor Johnston for her presentation.

D  Reports

10. Deputy Vice-Chancellor, Research (DVC R)

RESOLVED
The Academic Board received and noted the July 2019 report of the Deputy Vice-Chancellor, Research.

Note for the record
Professor Fisk discussed the HERDC Return, included in the meeting papers, and the 2018/2019 Ranking Results, available on the AB SharePoint site. Professor Fisk congratulated UNSW staff on the improved rankings, noting that further results would be available in mid-August and mid-September 2019.

The Chair thanked Professor Fisk for his verbal update and asked Professor Deletic to summarise the implementation of the Scientia Fellowship recruitment plan, 2020 to 2025.
UNSW Scientia Recruitment 2020 to 2025, Concept Framework

RESOLVED
The Academic Board noted the new model for UNSW Scientia Fellowship (SF) Recruitment Plan 2020 to 2025, as approved by Management Board and outlined in the paper presented by Professor Deletic.

10.1 Open Access to research outputs – supporting research quality and impact at UNSW

RESOLVED
The Academic Board
1. received and noted the paper on Open Access (OA);
2. considered the next steps for UNSW’s continued support for OA;
3. endorsed that the Library and Division of Research continue to investigate publishing costs for the future; and
4. supported the movement to making full and immediate OA (Plan S) a reality, and monitoring Australian Government developments.

Note for the record
The Chair invited the University Librarian, Mr Borchert, to discuss OA, and introduced Ms Bail (CEO, UNSW Press Ltd).

Mr Borchert introduced Ms Bradley, Director (Research Services and Corporate), Library, and he presented on OA, highlighting the following:
- The shortcomings of commercial academic publishing
- Traditional subscription publishing
- Green and Gold OA
- The Findable, Accessible, Interoperable and Reusable (FAIR) Policy Statement
- The scale of OA publishing
- Journal subscription cancellations to date
- Article Processing Charges (APCs)
- Transformational agreements

Mr Borchert discussed Plan S, an initiative for OA publishing launched in September 2018 overseas, aiming for library purchasing consortia to negotiate with publishers to move from ‘read only’ subscription contracts to ‘publish and read’ contracts, thus ‘flipping’ the subscription spend from ‘read’ to ‘publish and read’, and improving research quality and citations.

Board members noted that UNSW could do the following:
1. Support the FAIR Statement.
2. Consider Plan S as aspirational and sign up.
3. Advocate and influence Go8, UA, ARC, NHMRC to sign up.
4. Align UNSW OA and research policies with funders and Plan S.
5. Target high ranking vs OA journals – Publication Strategy.
6. Retain copyright for research outputs via IP policy & contracts.
7. Use Creative Commons licence for research outputs.
8. Deposit research outputs into ROS/UNSWorks.
9. Consider a next generation digital repository for UNSWWorks.
10. Support ECA authors – APC pilot.
11. Transform its ‘read only’ subscriptions to ‘publish & read’.

The Chair thanked Mr Borchert for his presentation.
11. **Deputy Vice-Chancellor, Academic (DVCA)**

**RESOLVED**

The Academic Board received and noted the July 2019 report of the Deputy Vice-Chancellor, Academic.

11.1 **SRC Survey Results and Recommendations (UNSW3+)**

**RESOLVED**

The Academic Board endorsed UNSW’s commitment to exploring the issues of special consideration, reading week and over-assessment, noting that the reading week solution may have to be discipline specific.

**Note for the record**

Professor Crossley invited the SRC President, Ms Griffin, to present on the ‘SRC Trimester Survey’.

Ms Griffin summarised the methodology, responses and the ten main findings of the SRC survey. Ms Griffin focused on the SRC’s three initial priorities, as follows, noting that the students would try not to be defensive, provided the University was not defensive about the recommendations:

- Special considerations;
- catch-up and content delivery; and
- over-assessment, which had already been raised with the DVCA and UAQC.

The Chair thanked Ms Griffin for the SRC presentation and recommendations.

12. **S25+ Update**

The Chair asked Board members whether he could extend the meeting by ten minutes to allow for discussion of the remaining starred agenda items. As the majority of AB members agreed to the extension, the meeting was extended to 12.10pm.

The Chair invited Mr Black to provide a UNSW Strategy update. Mr Black summarised the consultation process in terms of the sessions presented and the areas from which feedback had been received.

Board members noted that the following aspects of the Strategy had received positive feedback:

- Education-Focused (EF) roles;
- Strategic research hires;
- UNSW3+ implementation;
- entrepreneurship and knowledge exchange programs;
- equity, diversity and inclusion (EDI) focus and initiatives; and
- the Randwick Health Precinct.

Mr Black advised that the following aspects of the Strategy had received feedback on requiring more attention:

- Shared services;
- digital infrastructure and systems;
- pace of change; and
- measuring success and prioritisation.

Board members noted feedback provided on the following key strategic issues that could be addressed:

- Defining what it means to study at UNSW;
• student experience, which the students confirmed would be improved if their international experience and internships were increased;
• WIL and increased industry and alumni engagement;
• blending face-to-face experiences with online learning;
• developing ‘softer’ skills;
• expanding pathways programs;
• growing and investing in UNSW’s own research talent, and communicating the impact of UNSW research; and
• increasing the emphasis on entrepreneurship.

Mr Black explained that the Strategy Options Paper would be provided in September 2019 so that the final Strategy could be made available in December 2019 and implemented from January 2020.

The Chair thanked Mr Black for his update, noting that the 17 September 2019 Board meeting would focus on the Strategy.

13. **Work Integrated Learning (WIL) Procedure**

**RESOLVED**

**The Academic Board:**

1. received and noted the Work Integrated Learning (WIL) Procedure Paper;
2. endorsed the *WIL Procedure* for approval by the Deputy Vice-Chancellor, Academic; and
3. endorsed the recommendation that the implementation of the *WIL Procedure* be staged as specified in the Implementation Schedule (Table 2 of the Paper).

**Note for the record**

Professor Steel reported that extensive consultation had been held with the Faculties since the last consideration of the WIL Procedure at AB, which had resulted in the following key changes, among others, as detailed in the updated *WIL Procedure* and *WIL Agreement Templates and Guidelines*:

• WIL agreements being managed by WIL staff in UNSW WIL Central who UNSW staff should consult when requiring assistance;
• WIL Central liaising with the Legal Office, as appropriate, to ensure agreements meet legal requirements; and
• the implementation of the *WIL Procedure* being phased over the next two years to allow for updates to the implementation process, if necessary.

The Chair thanked Professor Steel and his team for their work on the *WIL Procedure*, templates and guidelines.

**Programs**

14. **Academic Programs** (New and Revised) (Program proposals from ABPC of 5 July 2019 and UHDRC of 20 June 2019)

**RESOLVED**

**The Academic Board approved** the following program proposals, as detailed in the AIMS proposals:

**Arts & Social Sciences – New (Postgraduate)**

14.1 2364 Master of Philosophy (MPhil)

**Business – New (Undergraduate)**

14.2 3671 Bachelor of Actuarial Studies/Bachelor of Information Systems
14.3 3673 Bachelor of Economics/Bachelor of Computer Science
14.4 3674 Bachelor of Actuarial Studies/Bachelor of Computer Science

Business – Revisions (Undergraduate)
14.5 3502 Bachelor of Commerce
14.6 4501 Bachelor of Commerce (Honours)

Business – New (Postgraduate)
14.7 5357 Graduate Diploma in Social Impact

Business – Revisions (Postgraduate)
14.8 7315 Graduate Certificate in Change Management
14.9 8371 Master of International Business
14.10 8404 Master of Commerce
14.11 8417 Master of Commerce (Extension)
14.12 8406 Master of Finance
14.13 UNSW Global – New (Undergraduate)
    7003 Diploma of Computer Science

Built Environment – Revision (Postgraduate)
14.14 8143 Master of Architecture

Built Environment – Revisions (Undergraduate)
14.15 3256 Bachelor of Interior Architecture (Honours)
14.16 3261 Bachelor of Architectural Studies
14.17 3268 Bachelor of Computational Design
14.18 3362 Bachelor of City Planning (Honours)
14.19 3381 Bachelor of Landscape Architecture (Honours)
14.20 3387 Bachelor of Industrial Design
14.21 4521 Bachelor of Architectural Studies (Honours)
14.22 4523 Bachelor of Computational Design (Honours)
14.23 3264 Bachelor of Architectural Studies (UNSW-Tongji)

15. Academic Programs – Disestablishments – Nil

16. Higher Doctorates – Confidential – Nil

17. Academic Partnerships – Nil

G Minutes
18. Academic Board and University Committees, DVCA Board of Studies and Faculty Boards

RESOLVED
The Academic Board received and noted the following minutes:
18.1 Joint meeting of Academic Board Programs Committee (ABPC) and University Academic Quality Committee (UAQC) of 12 June 2019 – signed minutes
18.2 ABPC – 5 July 2019 – unsigned minutes
18.3 UAQC – 10 July 2019 – unsigned minutes
18.4 University Research Committee (URC) – 30 May 2019 – unsigned minutes
18.5 University Higher Degree Research Committee (UHDRC) – 20 June 2019 – unsigned minutes
18.6 Art & Design Faculty Board –
    • 24 April 2019
    • 5 June 2019
18.7 Arts & Social Sciences Faculty Board – 29 April 2019
18.8 Built Environment Faculty Board – 6 May 2019
18.9 Engineering Faculty Board – 6 May 2019
18.10 Law Faculty Board – 1 May 2019 (Confirmed)
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| 19. | **Business without notice**  
There was no business without notice. |

The Chair declared the meeting closed at 12.10pm.

Next Academic Board meeting:  Tuesday 17 September 2019, 10am to 12pm, Council Chamber, Chancellery

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Associate Professor David Cohen  
Academic Board President and Chair  
17 September 2019